

DRAFT

OUTCOME DELIVERY PLAN CONTENTS NI188

SCS / LAA Outcome

Outcome 4.2 There is high resilience to the effects of Climate Change

4.2.1 Resilience/adaptation plans are prepared and resourced

4.2.2 The climate risk profile for the County is understood by all partners, including the risk of flooding.

The Plan is trying to achieve a consistency of work across all LAs in achieving improved levels of climate change adaptation. We are attempting to do this in ways which ensures there is capacity in all LAs, maximises efficiencies, reduces duplication and which achieves the LAA targets. Because the LAA score for all LAs will be the score of the worst performing LA, it is important to ensure there is a high degree of joint working and mutual support and this programme seeks to deliver the extra support needed to deliver that.

LAA Indicator, Baseline and Targets

NI 188 Baseline = 0

Targets Level 1 in 2008 -09

“ Level 2 in 2009 -10

Level 3 in 2010 - 11

Geographic Area Covered	County wide	Yes
	Other	
Any District or local targets	Note that Districts and County score together and that the baseline will always be that of the lowest level authority.	

Outcome Delivery Lead Officer	Peter Williams
Outcome Delivery Partnership(s)	Cleaner – Greener (Sub-Group on NI185 and 188 has been established)

What do we do now to deliver the outcome?

Please give a brief description of the current approach used to deliver the outcome/target and the partners involved. Estimate of current resources used.

Each LA acting on its own based on the Nottingham Declaration

(<http://www.energysavingtrust.org.uk/nottingham>). Levels of work on adaptation

vary. Some joint working e.g through Enable on Climate Change Strategy and Action Plan and with region on LCLIP (Local Climate Impact Profile). The existing LCLIP project is running in three phases. Phase 1 assessed climate change impacts in Leicestershire over the last 8 years from public records and interviews with LA officers. It was funded by GOEM (using DEFRA Funds), EMRA and Student Force and provided an officer to work in each higher level authority area to document the changes that have already been seen in each area. Phase 2 completed December 2008 extended the programme across each District and is funded by the County Council and the Environment Agency. Phase 3, completed March 2009 will extend the work across other Agencies and was funded by the County Council, Districts, and Environment Agency. The work fits in closely with other resilience work. For the first phase the project officer was based at the Resilience Forum offices. Resilience Forum staff are on the Steering Group and receive the results from each phase of the work.

What options are there to deliver on the new target?

The options suggested to achieving the outcome/targets – what new interventions/services could be commissioned?

Comprehensive risk assessment of Council services

The comprehensive risk assessment of council services would ideally be completed using a risk-based method, compatible with that already employed by the authority. The East Midlands partnership of authorities working on adaptation is seeking to develop a common risk assessment methodology endorsed by UKCIP. Through the regional work it is envisaged that each top tier authority will complete an assessment of a priority service area. The results of this work will be shared with all authorities and quality assured with local officers. The methodology will be repeatable and combine the ‘likelihood of occurrence’ with the ‘severity of consequence’. Lead officers for each authority will be responsible for supporting the consultation with officers in their own authority on the risk assessments received from the regional partnership.

From the risk assessment it is envisaged that a priority list of risks will be generated. For each of these risks, adaptation responses will be considered and prioritised according to their appropriateness, cost-benefit appraisal or longer term investigation of options.

Action-planning workshops will be held with representatives from the priority service areas of all authorities to identify appropriate adaptive responses. This work will be supported by the Regional Improvement and Efficiency Partnership through the Best Practice Programme.

Risk assessment of delivery of LSPs objectives

This piece of work will require several steps

- Audit of LSP objectives, LAA indicators and local indicators across the community strategies of all authorities of the county
- Compile all the objectives and indicators of the county LSPs
- Assess the climate and weather vulnerabilities and opportunities of the LSP objectives

- Identify adaptive responses to the risks
- *Prioritise responses and develop an adaptation action plan for the County

***Comprehensive risk assessment of LSP partners own service delivery**

Through the work with LSP partners it is envisaged that individual partner organisations will show a greater interest in completing their own comprehensive risk assessment. It is proposed that there are opportunities for working innovatively across the region to support each sector in identifying their own vulnerabilities and opportunities.

(*This work is considered a high aspiration for Level 2 and will become more relevant in working towards Level 3)

What could we stop doing, do less of or better to focus on this target?

What options are there for reconfiguring or decommissioning other services to refocus on the priority outcome?

Reconfigured services will be the outcome as our understanding of climate change impacts grows e.g. Expect significantly fewer premature deaths from severe cold winters but some increase in heat strokes from hot summers.

What alternative providers exist?

Commissioning – what alternative delivery agencies or partners exist?

Given this is a measure of extent to which change has become embedded within the culture of organizations it is hard to see the work being delivered by other delivery agencies.

What is the recommended approach and reasons why?

Options appraisal and recommendations on preferred option. What evidence is there that the approach will work?

To achieve **Level 2** in 2009-10 Outstanding work includes the following:

- Carry out comprehensive assessment based on work started in 2008-09 and prepare comprehensive Action Plan for County and Districts showing how risks and opportunities will be managed.

To achieve **Level 3**

- Embedded adaptation into decision making processes across all service areas is required at this level – this will require an audit of all Local Authorities to ensure that the Action Plan has been taken on board across each Authority.

To achieve **Level 4** – note this is beyond the LAA period

- Expectation of active implementation of the adaptation action plan.
- Arrangements in place for regular and continual review.

NOTE that at all levels a key part of the indicator revolves around leadership and innovation in adaptation.

What is delivery of the target dependent on?

Include the assumptions being made in terms of preferred delivery option?

1. Joint working across all Leicestershire Local authorities

2. Some funding available through LAA to assist capacity
3. Other Leicestershire Together Partners will have the ability to join in the approach if desired
4. Successfully appointing StudentForce Climate Adaptation Project Officer

What is innovative about the proposal?

1. Approach to a generic adaptation Plan which will be usable by all Local authorities
2. Shared risk assessment methodology
3. Combined assessment of LSP objectives
4. Working regionally
5. Using graduate placements to complete work

How will the project contribute to other SCS/LAA outcomes?

1. Will support action on NI185
2. Ensure service delivery is fit for purpose for the future and therefore support NI 179 Value for Money
3. Deliver community leadership on this issue
4. Support Flood risk assessment work

What are the risks to delivery?

Include Key Risks to Delivery – likelihood/impact on target delivery and action required to mitigate.

Given that baseline is always the lowest level authority key risk is that one authority if unable to perform will drag the score down. Action required is for the NI185 & 188 Group to provide mutual support and early warning if performance lags in any one authority, and for some additional capacity to be provided to ensure that realistic assessments of progress are shared across all partners.

Milestones/Timescales – Outline Implementation Plan

Include key delivery actions and milestones – by when?

Comprehensive Risk Assessment of Council Services

17 th June 2009	All authorities to identify priority service areas	Regional meeting to allocate service areas to each authority to complete comprehensive risk assessment of allocated service area
13 July	Interview StudentForce placements	Interviews to be held to appoint 2 Climate Adaptation Project Officers (CAPO) – one for sub-regional work with Leicester City and Rutland; one to work with County and Districts of Leicestershire.
3 rd August	Complete the	Consult with regional partners and UKCIP on

<p>October 2009</p>	<p>methodology and CAPO to start project</p> <p>All authorities to have completed assessments of service areas allocated</p>	<p>Share outcomes of the assessment throughout the region and consult with services in all authorities to verify the assessment</p>
<p>December 2009</p>	<p>All authorities to complete consultation with Depts</p>	<p>Plan service specific action planning workshops (supported through RIEP Best Practice Programme)</p>
<p>End March 2009</p>	<p>Complete Action Planning workshops</p>	<p>Write comprehensive adaptation action plans for all priority services</p>
<p>Risk assessment of delivery of LSPs objectives</p>		
<p>August 2009</p>	<p>Audit of LSP objectives and LAA and local indicators</p>	<p>Compile a matrix of all the County LSP objectives</p>
<p>September 2009</p>	<p>Host an event to consider the climate and weather vulnerabilities of LSP objectives</p>	<p>Complete a prioritised matrix of risk to LSP objectives</p>
<p>December 2009</p>	<p>Consult with LSP partners on appropriate adaptive responses</p>	<p>Begin to draft an adaptation action plan for the LSP partnerships</p>
<p>End March 2009</p>	<p>Complete Action Plan for consultation</p>	<p>Draft action plan for consultation with LSP Partnerships</p>

What resources are being provided by Lead/Partner Agencies.

Existing staffing levels on this area of work as at present
 Blaby .25 FTE
 Charnwood .25FTE
 Harborough .4 FTE
 Hinckley & Bosworth .25 FTE
 Leicestershire - .25 of 1 FTE
 Melton
 North West .2 FTE
 Oadby & Wigston .1 FTE
 EM RIEP £20k across the Leicester, Leics, Rutland sub-region

Financial and other resources (if any) sought from LT for delivery?

Please provide estimate of costs and new resources required to deliver on preferred option. Include resources being used and any bids for extra funds.

Identify staffing resources being sought?

What are the estimated project closure costs?

To achieve **Level 2** in 2009-10:

- a) Carry out comprehensive assessment based on work started in 2008-09 and prepare comprehensive Action Plan for County and Districts showing how risks and opportunities will be managed. £25,000

To achieve **Level 3**

- a) Embedded adaptation into decision making processes across all service areas is required at this level – this will require an audit of all Local Authorities to ensure that the Action Plan has been taken on board across each Authority. £15,000

To achieve **Level 4** – note this is beyond the LAA period

- a) Expectation of active implementation of the adaptation action plan.

Arrangements in place for regular and continual review.

Who is involved?

Agencies that will be involved in contributing to target delivery.

All Districts and County Council – LSP partners will be engaged over priority objectives in the SCS

What contributions are expected from partner agencies?

£20k from East Midlands RIEP

What are the communication channels?

Identify arrangements to communicate progress on the outcomes.

NI185 & NI 188 sub Group reports to Cleaner-Greener Group which monitors progress against the LAA targets

Link to [Sub-Regional work plan](#) and [sub regional programme](#)

Link to [update](#)