

Appendix 4

Leicestershire Performance Framework – Protocol for Working at the District Level

1. In the future, how effective local agencies are in working together to define and deliver prioritised outcomes for local people will be assessed through the Comprehensive Area Assessment. The results of this assessment will be published for local people across the County.
2. The Government expects the agencies working in an area (Unitary and County) to identify the top priorities for service and quality of life improvements and where this requires joined up action (it usually does) to identify together where and how this will be achieved – and allocate resources accordingly. The tightening of public expenditure will also require greater focus on priorities and greater efficiencies and effectiveness in achieving them.
3. We are therefore working within one system which seeks to improve service and quality of life for everybody in Leicestershire – this means working with individuals, communities (of interest and geography) and sometimes wider areas both to identify and agree priorities and to deliver service improvements.
4. The Local Area Agreement will be the vehicle to identify indicators, set targets and outline delivery arrangements to meet these priorities. To achieve the focus that will be required for the LAA, which will be the key delivery plan, a single Sustainable Community Strategy (SCS) [supported and informed by place based District SCS's, covering the same time period and 'signed off' by the relevant Councils] will be the means through which we identify the highest priority outcomes we want to achieve for specific groups of people (e.g. children taking exams at key stage 4 or vulnerable older people living at home), for specific themes (e.g. reducing violent crime, or reducing the number of people who are obese) and for specific places (e.g. improving Earl Shilton Town Centre, improving community transport in the Vale of Belvoir area, tackling obesity in town X or Community Forum area Y, or reducing violent crimes in the neighbourhood priority area Z).
5. Agreement is through Leicestershire Together, and all its constituent service delivery agencies and partnerships (including theme partnerships such as the Community Safety Programme Board and geographic based partnerships such as District Strategy Groups and LSPs) need to work to these priorities to maintain focus. The lead for defining place based priorities will be taken by District LSPs, coordinated by District Councils and should be reflected in both District SCS's and the County SCS and LAA.
6. There will be other (lower) priorities set out in theme based strategies such as the Children's Plan, the Stronger Communities Strategy and the

Health Improvement Strategy. These will also have delivery plans to ensure delivery arrangements are clear, focussed, efficient and effective.

7. Some outcomes will best be achieved by a more local focus that should be coordinated through District LSPs (DLSPs). The DLSPs will be encouraged to prepare a delivery plan for the District setting out, for those outcomes indicated in the LAA or theme based strategies, how delivery will be commissioned taking into account place based priorities (e.g. for specific geographical communities and priority neighbourhoods) specific groups of people (e.g. smokers) or specific themes (e.g. reducing obesity). District delivery plans should be agreed by Leicestershire Together including relevant theme partnerships to ensure they form part of comprehensive and effective delivery pattern. District delivery plans will also include delivery of specific outcomes set out in District-based SCS.
8. Resource allocation will follow agreed delivery channels and DLSPs will commission delivery against their delivery plan. Performance management will reflect the single system approach. DLSPs should adopt consistent terms of reference for their delivery planning/coordination role.
9. District-based theme delivery/coordination groups (e.g. health forums, Strategy Groups) will have a link through terms of reference and membership with the relevant theme partnerships at County or sub region level. (e.g. Community Safety Programme Board Model). They will also report to DLSPs and be linked through membership to the DLSP.
10. District-based theme engagement groups (e.g. Business Forums or Youth Forums) will have a link through terms of reference and membership with county or sub regional themed engagement groups (e.g. Cycle or the Older Persons Network).
11. District LSP's will determine the relationships with the Community/Area and Neighbourhood Forums.
12. District Council Lead Members will be linked to the relevant theme partnership e.g. County & District Children and Young People Leads meet within the context of the Children & Young Persons Board.

Agreed 22 February 2008